4-H Club Treasurer’s Book

The 4-H club treasurer does the following things.
• Handles club funds carefully
• Attends club meetings regularly
• Helps club members design an annual club budget
• Keeps complete and accurate records
• Transacts club business and pays club bills promptly
• Makes a treasury report at every meeting. (If the treasurer is unable to attend a meeting, she or he gives the report to another member to announce.)
• Provides a year-end report to the club membership
• Submits requested financial records/reports to the local Extension office and county 4-H Leaders Association

If it is appropriate, some of these jobs may be assigned to other members and/or leaders.

It is very important to remember that money raised by or donated to 4-H must be spent on 4-H. It is not legal to raise or accept money in the name of 4-H and then use it for other purposes.

Judy Dickerson, former Extension agent, Josephine County; and Lillian Larwood, retired Extension specialist and assistant state 4-H program leader; Oregon State University.
Acknowledgments
The following materials were helpful in preparation of this publication.

- **4-H Club Treasurer’s Record Book**, 4-H 1203, Michigan State University (revised 1997)
- **4-H Club Officer Handbook**, 4-H 035, Oregon State University (reprinted July 2001)
- **4-H Reporter**, 4-H 037 (PNW 325), Oregon State University (reprinted July 2000)
- **Budget and Financial Report**, 4-H 0353R, Oregon State University (reprinted July 2001)
- Risk Management materials developed by Susan Busler, Extension agent, Lane County; Pamela Olsen, Extension agent, Yamhill County; and Tammy Skubinna, Extension agent, Benton County.

Contents
Planning for success—some things the club must decide ..........3
Getting ready to do the job..........................................................5
Bank accounts—some suggestions.............................................5
Keeping the records straight—ledgers and receipts..................6
Making reports—one for every meeting.................................8
End-of-year review of financial records...............................8
Reports to the county 4-H Leaders Association......................9

Forms
Budget Worksheet........................................................................10
Budget and Financial Report.....................................................11
Club Treasury Ledger .................................................................12
Income and Expenditure Request Form ..................................13
4-H Financial Review Checklist ...............................................14
End-of-year Report ....................................................................15
4-H Club Inventory Record.......................................................16

Congratulations on being chosen club treasurer!
The treasurer has important duties and responsibilities.
4-H groups must have someone who keeps track of money that
is collected or earned, someone who does the banking, and
someone who pays the bills. Those who handle group funds are
learning and using valuable life skills.

List below the names of all bank accounts, account numbers, and branch locations of accounts for the club.

<table>
<thead>
<tr>
<th>Account name</th>
<th>Number</th>
<th>Branch location</th>
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<tbody>
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<td>Account name</td>
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<tr>
<td>Account name</td>
<td>Number</td>
<td>Branch location</td>
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</tbody>
</table>

List below the name(s) of the individual(s) authorized to sign checks or withdraw funds.

____________________________________

____________________________________

____________________________________
Planning for success—some things the club must decide

What kind of treasury?
A group may choose a cash treasury or choose to create an account with a bank. If the total amount of club money is less than $25 per year, a cash treasury may work best; if more than $25, the club needs to open a bank account.

Where to keep the cash?
Use a small, strong container or box with a good, tight lid. Keep the box in a safe place between meetings or bank visits. An accurate ledger is a must, especially with a cash treasury (see the Club Treasury Ledger, page 12). Never mix personal money with club funds.

What about a bank account?
A club account should be a low- or no-cost checking account. When the account first is opened, use the county 4-H Leaders Association tax identification number. Do not use a member or leader social security number! You can get the tax identification number from your county Extension office or 4-H agent.

Also, use the Extension office address for your bank statements. They will forward the original to you each month.

Can there be a club savings account?
Groups should use their money within 2 years of the time it was earned. Fund-raising activities should be for a specific purpose decided on before the event. Open a savings account only if you have a special circumstance, such as a very big project that takes more than 1 year to complete.

What if the club disbands?
All clubs must create and write down a statement of where their club’s money and possessions are to go if the club disbands. Many counties require this statement to be on file in the county Extension office. Clubs may have their assets go to the county 4-H Leaders Association or the Oregon 4-H Foundation. Funds raised and properties acquired in the name of 4-H must continue to be used for 4-H, even if the original club disbands.
What if a club divides?

It is up to the good judgment of the county 4-H staff to decide how a dividing club splits its money. Some suggestions are to use the club treasury as if the club closed, or to divide the money according to the number of members in each of the two parts. How to split a treasury in a fair way depends on each situation.

An annual club budget

Near the beginning of the club year, a portion of a club meeting should be dedicated to budget planning (see the Budget Worksheet, page 10). There are two examples of simple budgets below.

**Cookie Crazy Cooking 4-H Club**

Expected expenses:
- Refreshments for seven meetings at $5/per meeting ____ $ 35.00

Income needed: $35.00
- Six members pay dues of $1 each for seven meetings ____ $ 42.00

**Expected balance at the end of the year** _______________ $ 7.00

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**Many Moos 4-H Livestock Club**

Expected expenses:
1. Transportation to Judging events _________________ $ 65.00
2. Thank-you stationery and postage ____________________ 12.50
3. Door prizes for meetings ___________________________ 70.00
4. Purchase of complimentary County Fair passes for donors and parents ___________________________ 20.00
5. Community Service Food Basket expense _____________ 40.00
6. Purchase of decoration supplies for County Fair ______ 50.00
7. Purchase of animal bedding for County Fair _________ 100.00
8. Banking costs ____________________________________ 12.50

**Total expected expense** ____________________________ $ 370.00

Possible income sources:
1. Two car washes ____________________________________ $ 150.00
2. Donations from sponsors ___________________________ 100.00
3. Food booth at Horse Show __________________________ 120.00

**Total possible income** _____________________________ $ 370.00

**Expected year-end balance** ________________________$ 0
Getting ready to do the job

From the past Treasurer
Review the financial records of every group/club every year and always before a new person takes on the responsibilities of treasurer. The review keeps everyone up to date and avoids any rumors of wrongdoing. The incoming treasurer should work on the review with the outgoing officers. See the 4-H Financial Review Checklist on page 14.

What to do after the review
If the group has a cash treasury, the money box and ledger shall be handed over to the new treasurer (see “Keeping the records straight,” page 6).

If the group has a bank account, the outgoing treasurer hands over all financial information to the new treasurer. The new treasurer needs to visit the bank where club funds are deposited. Tell the people at the bank about the new officers, and sign the appropriate forms so checks are written with the correct signatures.

Bank accounts—some suggestions
Some banks offer free checking for nonprofit groups such as 4-H clubs. Ask about free checking.

What about checks?
Bank checks usually are printed with the club name and are numbered. Some clubs use only a handful of checks a year; so, over time, incoming treasurers might overlook reordering checks and run out. The incoming treasurer needs to make sure there are enough blank checks for the payout needs of the club.

Who signs the checks?
Ask for a bank account that has more than one authorized signer. This is handy when someone is out of town or when people leave the group. There are some accounts that issue checks requiring two signatures on the check before the check is valid.

If your group chooses to have an account with more than one authorized signer or requires two signatures for a check
to be valid, be sure the people who are signing are from two unrelated families.

Writing checks?

If you haven’t written checks before, ask the bank personnel to show you how to do it. Always use ink. Always follow the format the bank shows you.

It’s best not to write checks to “cash.” Use a specific name. Checks made out to “cash” can be processed by anyone. If there has to be a check for “cash,” make sure the record includes an explanation why this was done.

What about misspellings and other mistakes?

Always go slow and be deliberate about filling out checks. Banks are reluctant to take checks with crossed out numbers or words. If you make a mistake, write VOID in large letters across the face of the bad check. Don’t throw it away. Place the “voided” check in the folder, box, or envelope where you keep the group records. Be sure to write “void” in the check register and in the ledger. Add a quick explanation in the ledger about the “voided” check so the mistake will be understood when the records are reviewed at the end of the year.

Keeping the records straight—ledgers and receipts

4-H is “owned” by the public. It is not owned by individuals the way a company may be. Any money the club receives from donations, dues, bake sales, or other fund-raising events is owned by 4-H, not by any one member or leader of the club.

Public ownership requires the highest standard of accountability and integrity. Money must be handled carefully and accurately. This applies if a group has 25 cents or $2,500 in the treasury. The ledger is a tool to help do the job right.

What is a ledger?

A ledger is a record of all funds earned, owned, or spent. The person in the group who has the job of handling the club’s money must have some kind of ledger. The ledger may be a notebook, a check register, or a piece of paper. There is a blank ledger page on page 12 of this book.

A ledger page should have enough space to write the date of every transaction, the amount of money involved, whether it was income or expense, who/what the transaction was for, and
the balance after calculating the change. Keep receipts to back up the information written in the ledger.

**Won’t the bank keep the records?**

Bank statements, cancelled checks, and deposit slips are only part of the club’s financial records. The reports from the bank do not tell where money came from nor tell specific information about how it is spent. Cash transactions have no record except the receipts the treasurer writes. Also, banks make mistakes.

The treasurer should “do the math” in the ledger and check register. Then, the treasurer needs to compare totals to the bank statement. This is called “balancing the account.” Do this every month unless there have been no changes.

Beware: if your bank account has a cost, those fees are considered an expense against the total even when there are no other income or expense changes. If the treasurer’s balance and the bank’s balance are not the same, contact the bank and go over the records together.

**What is a receipt?**

A receipt can be a sales slip from a store when you buy something for the club, or it can be a slip of paper the treasurer writes telling who or what brought money into the treasury. Ask for a receipt whenever there is an expense, and write a receipt whenever there is income.

**More about receipts**

When someone gives money to the club, the treasurer writes a receipt. Reasons to write a receipt might include payment of enrollment/insurance money, donations given, money turned in from a fundraiser, or any other time money comes into the club treasury. (If your club members pay regular dues at meetings, it is easier to keep a checklist than to write several receipts for small amounts. Work out a simple system with the other officers and members to show paid dues.)

If the club writes only a handful of receipts in a year’s time, use plain paper. If the club often receives money into the treasury, consider buying a receipt book. Basic receipt books are available in the stationery section at most stores. The NCR type is the easiest to use. Or, you can use the “Income Record” form on page 13 to receipt money.

Writing and keeping receipts is an important part of the treasurer’s job.
Making reports—one for every meeting

Everyone in the club/group should know who is responsible for recording finances. If there is no formally elected treasurer, make it clear who is handling club funds.

The balance in the treasury should be announced at every meeting. If club money was spent or funds came into the treasury between meetings, these amounts should be announced either out loud (orally) or with a written account. A report may group several items under one topic (for example, three to four donations) with only one total announced. Written reports are needed when there are a very large number of transactions listed.

Sample oral treasurer’s report

“The Furry Friends 4-H Club was given a $5 donation by Charlie’s Pet World last month. We spent $3 on birthday cards for two members, and we spent $4 on craft materials. The balance in the treasury is now $18.”

End-of-year review of financial records

It should be club/group policy always to review the financial records whenever the year changes and when responsibility is transferred from one person to another. This practice protects both the outgoing and incoming treasurers.

Why do a review?

The purpose of the end-of-year review is to check how the group is doing financially. The incoming treasurer needs to have an accurate balance when beginning his or her financial recordkeeping.

The review is a tool to help all club members learn valuable life skills about handling money in an accurately documented way. The review is not an evaluation for theft or fraud.

So the review isn’t checking for mistakes?

The methods used to record income and expense and the accuracy of that recording are the focus of the review. If receipts are missing or ledger entries are incomplete, the review is a time to note the oversights and make suggestions.

If accounting mistakes are discovered, it is the job of those reviewing the records to help get them corrected—not to lay
blame on the recorder. The goal of the review is to learn the exact amount of money the group has, make sure records are complete, and offer help so future records are accurate.

The review committee

The club/group president selects a small committee of three to five people. The person who leads the committee should be the same person who had the responsibility for recording and keeping the financial information (that is, the treasurer). If the past treasurer is unavailable, the president or vice president may head the committee. It is helpful to the new treasurer to be a member of the reviewing group. See the 4-H Financial Review Checklist on page 14.

Reports to the county 4-H Leaders Association

All clubs must submit appropriate financial records and reports to their county 4-H Leaders Association on an annual basis. The Internal Revenue Service (IRS) and the State of Oregon require these reports. If a club does not continue, the club bank account needs to be closed, and financial accounting must be submitted to the Extension office.

Appropriate records and reports for each 4-H club to submit to its county 4-H Leaders Association include:

- An End-of-year Report for each club checking and/or savings account (page 15)
- Copies of all club Budget and Financial Report forms (page 11)
- Copies of all Club Treasury Ledger pages (page 12)
- Copies of all bank statements for the year under review, plus a copy of the statement for the first month of the current year.
- Copies of the 4-H Club Inventory Record (page 16)

Check with your county Extension office for complete information on needed reports and deadlines.
### Budget Worksheet

Club name____________________________ Year ______________

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<th>Expected expenses</th>
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**Total expected expenses**

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<th>Income sources</th>
<th>Amount</th>
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**Total expected income**
**Budget and Financial Report**

Complete and submit this sheet to your club secretary for each club activity that involves money.

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<thead>
<tr>
<th>Club ___________________________</th>
<th>Date of financial report ____________</th>
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<tbody>
<tr>
<td>Activity ________________________</td>
<td>Date of activity _________________</td>
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<th>Income</th>
<th>Budgeted income</th>
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# Club Treasury Ledger

Opening date ____________  Opening balance ____________

<table>
<thead>
<tr>
<th>Date</th>
<th>Received from or paid to: (Give name and for what)</th>
<th>Amount (Add income/ subtract expense)</th>
<th>Balance</th>
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Closing date ____________  Closing balance ____________
Income and Expenditure Request Form

Complete the appropriate part of this form and submit it to the club treasurer every time money is received and every time a bill or invoice needs to be paid.

Check request

Please write a check in the amount of $______________________________
Payable to __________________________________________________________
Address ____________________________________________________________
City________________________ State ________ ZIP __________
For (item) ________________________________ (Attach invoice or receipt)
Fund to be charged ________________________________________________
Activity or purpose of the expenditure ________________________________
Date submitted ___________ Requested by ____________________________

Signature

To be completed by the Treasurer:

Approved by (signature)____________________________________________
Date __________________________ Check number _______________________

Income Record

Amount received ___________ Received by ______________________________
Received from ______________________________________________________
Credit to ______________________ fund, for ______________________________
Date ________________________ Receipt number _________________________
4-H Financial Review Checklist

Club name____________________________________ Date ____________

General information
1. Is the treasury held in cash or in a bank account? __________________________
2. Who holds the cash or what bank carries the account? ________________________
3. If there is a bank account, what is the account number? ______________________

Record keeping information
4. Are incoming checks endorsed “For Deposit Only”? Yes No
5. Does all income and expense have a matching receipt? Yes No
6. Are all transactions promptly recorded (with explanations)? Yes No
7. Have all ledger entries used accurate calculations? Yes No
8. Does the bank statement balance agree with the balance in the Treasurer’s book? Yes No
9. Has there been a financial report at every meeting? Yes No
10. Have all checks been signed properly according to club policy? Yes No
11. Were any checks written to “cash”? Yes No
   If yes, was an explanation given in the ledger? Yes No
12. Are all cancelled checks included in the end report, including “voided” checks? Yes No
13. Are printed, pre-numbered receipt forms used for receipt of cash? Yes No
14. Are bank statements and deposit slips included in the end report? Yes No
15. Are all checks and/or cash kept in a safe place? Yes No
16. Are checks returned by the bank for insufficient funds investigated and follow-up maintained? Yes No
17. Have all financial reports been completed and returned to the Extension office by the required date? Yes No
18. Have all group/club financial information and materials been given to the new treasurer? Yes No

Describe below any special circumstances for how club finances were handled.

_________________________________________________________________________

End-of-year Review Committee:

_________________________  ________________________  ________________________
Signature  Signature  Signature

_________________________
Date
**End-of-year Report**

Use this sheet (with additional sheets of paper, if needed) to submit an end-of-year financial report to your county 4-H Leaders Association. This report of your club’s total account is required for tax records.

Club ___________________________________________ Date of financial report __________

Opening date _______________ Opening balance ________________________

<table>
<thead>
<tr>
<th>Income (received from whom and for what)</th>
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<th>Expenses (paid to whom and for what)</th>
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Closing date ______________________ Closing balance ________________________

**To calculate your closing balance**

Start with your opening balance, add all your income, and subtract all your expenses. This gives you your closing balance. This should agree with your bank records.

Your closing balance becomes your opening balance for the next year.
4-H Club Inventory Record

If your group acquires materials, equipment, property, or other assets, keep an inventory of them all and report them on this form. This inventory is the property of the 4-H club, not any one individual in 4-H. Use this sheet (with additional sheets of paper, if needed) to submit a 4-H Club Inventory Record to your county 4-H Leaders Association.

<table>
<thead>
<tr>
<th>Description</th>
<th>Value</th>
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<tbody>
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<td>Equipment</td>
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<td>Supplies</td>
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<td>Supplies</td>
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<td>Other</td>
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Total value of assets $ ________________

☐ Our 4-H club has no equipment, property, or other material assets.

4-H club asset disbursement instructions

Our club has discussed the disbursement of our assets and has decided all money and material assets will be disbursed in the following manner upon the dissolution of our 4-H club:

Check with your county Extension office for approved disbursement options.